

Exhibit 300: Capital Asset Plan and Business Case Summary

Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview

1. **Date of Submission:** 2011-02-25

2. **Agency:** 024

3. **Bureau:** 58

4. **Name of this Investment:** CBP - Automated Commercial Environment / International Trade Data System (ACE / ITDS)

5. **Unique Project (Investment) Identifier (UPI):** 024-58-01-03-01-5053-00

6. **What kind of investment will this be in FY 2012?:** Mixed Life Cycle

- Planning
- Full Acquisition
- Operations and Maintenance
- Mixed Life Cycle
- Multi-Agency Collaboration

7. **What was the first budget year this investment was submitted to OMB?** FY2001 or earlier

8.

- a. **Provide a brief summary of the investment and justification, including a brief description of how this closes in part or in whole an identified agency performance gap, specific accomplishments expected by the budget year and the related benefit to the mission, and the primary beneficiary(ies) of the investment.**

The U.S. Customs and Border Protection (CBP) is modernizing the business processes essential to securing U.S. borders, speeding the flow of legitimate shipments, and targeting illicit goods that require scrutiny. The key technology driver of this activity will be the development and deployment of ACE. Through efficient and timely collection of international trade information, ACE will form the one system that provides a single window for CBP to interact, manage, and oversee the import and export requirements of the international business community and U.S. Government agencies; seamlessly integrate trade import data, custodial revenue management, and enforcement systems to provide end-to-end visibility of the entire trade cycle; facilitate CBP modernization potential by replacing existing legacy systems and by providing enhanced decision-making tools, more reliable information, and improved information sharing; reduce Government and private sector costs through the elimination of unnecessary paperwork and enabling electronic processing of manifests, entry, and other trade documentation; and provide the framework for all U.S. Government agencies involved in security, economic, and safety missions to leverage advanced risk-assessment information and automated targeting systems.

- b. **Provide any links to relevant websites that would be useful to gain additional information on the investment including links to GAO and IG reports.**

Title	Link
IT Program Assessment	http://www.dhs.gov/xlibrary/assets/mgmt/itpa-cbp-ace-itds.pdf

9.

- a. **Provide the date of the Agency's Executive/Investment Committee approval of this investment.**
2010-02-26
- b. **Provide the date of the most recent or planned approved project charter.** 2003-12-01

10. Contact information?

a. **Program/Project Manager Name:** *

Phone Number: *

Email: *

b. **Business Function Owner Name (i.e. Executive Agent or Investment Owner):** Dan Baldwin

Phone Number: *

Email: *

11. What project management qualifications does the Project Manager have? (choose only one per FAC-P/PM or DAWIA): Project manager has been validated according to FAC-P/PM or DAWIA criteria as qualified for this investment.

- Project manager has been validated according to FAC-P/PM or DAWIA criteria as qualified for this investment.
- Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
- Project manager assigned to investment, but does not meet requirements according to FAC-P/PM or DAWIA criteria.
- Project manager assigned but qualification status review has not yet started.
- No project manager has yet been assigned to this investment.

Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

Table I.B.1: Summary of Funding

(In millions of dollars)

(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

	PY-1 and earlier	PY 2010	CY 2011 (CY Continuing Resolution)	BY 2012	BY+1 2013	BY+2 2014	BY+3 2015	BY+4 and beyond	Total
Planning:	*	*	*	*	*	*	*	*	*
Acquisition:	*	*	*	*	*	*	*	*	*
Planning & Acquisition Government FTE Costs	*	*	*	*	*	*	*	*	*
Subtotal Planning & Acquisition(DME):	*	*	*	*	*	*	*	*	*
Operations & Maintenance:	*	*	*	*	*	*	*	*	*
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*
Operations, Maintenance, Disposition Government FTE Costs	*	*	*	*	*	*	*	*	*
Subtotal O&M and Disposition Costs (SS):	*	*	*	*	*	*	*	*	*
TOTAL FTE Costs	*	*	*	*	*	*	*	*	*
TOTAL (not including FTE costs):	*	*	*	*	*	*	*	*	*
TOTAL (including FTE costs):	*	*	*	*	*	*	*	*	*
Number of FTE represented by	*	*	*	*	*	*	*	*	*

Table I.B.1: Summary of Funding
(In millions of dollars)

(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

	PY-1 and earlier	PY 2010	CY 2011 (CY Continuing Resolution)	BY 2012	BY+1 2013	BY+2 2014	BY+3 2015	BY+4 and beyond	Total
Costs:									

2. Insert the number of years covered in the column “PY-1 and earlier”: 8

3. Insert the number of years covered in the column “BY+4 and beyond”: *

4. If the summary of funding has changed from the FY 2011 President’s Budget request, briefly explain those changes:

*

Section C: Acquisition/Contract Strategy (All Capital Assets)

1.

Table I.C.1 Contracts Table

Contract Status	Contracting Agency ID	Procurement Instrument Identifier (PIID)	Indefinite Delivery Vehicle (IDV) Reference ID	Solicitation ID	Alternative financing	EVM Required	Ultimate Contract Value (M)	Type of Contract/Task Order (Pricing)	Is the contract a Performance Based Service Acquisition (PBSA)?	Effective date	Actual or expected End Date of Contract/Task Order	Extent Completed	Short description of acquisition
Awarded	7014	HSBP1010J00336	HSBP1006A01067		*	*		Labor Hours	N	2010-05-01	2011-04-30	Y	Program Management Support for the Cargo Systems Program Office
Awarded	7014	HSBP1010F00046	GS10F0213P		*	*		Labor Hours	N	2010-01-01	2011-02-25	Y	Procurement Support.
Awarded	7014	HSBP1009F25572	HSBP1004A00126		*	*		Labor Hours	N	2009-03-20	2010-03-19	N	ACE Training
Awarded	7014	HSBP1010J00087	Tc2001025		*	*		Cost Plus Fixed Fee	N	2009-12-01	2011-04-30	Y	Modernization Task Order 22 (M1).
Awarded	7014	HSBP1006F12507	Tc2001025		*	*		Cost Plus Award Fee	Y	2006-08-17	2010-08-06	Y	MODERNIZATION TASK ORDER 22
Awarded	7014	HSBP1008J20259	Tc2001025		*	*		Fixed Price Incentive	Y	2007-11-01	2011-07-31	Y	Modernization Task Order A2: Entry Summary,

Table I.C.1 Contracts Table

Contract Status	Contracting Agency ID	Procurement Instrument Identifier (PIID)	Indefinite Delivery Vehicle (IDV) Reference ID	Solicitation ID	Alternative financing	EVM Required	Ultimate Contract Value (M)	Type of Contract/Task Order (Pricing)	Is the contract a Performance Based Service Acquisition (PBSA)?	Effective date	Actual or expected End Date of Contract/Task Order	Extent Completed	Short description of acquisition
													Accounts, and Revenue
Awarded	7014	HSBP1008J22924	Tc2001025		*	*		Cost Plus Fixed Fee	N	2008-09-01	2011-04-15	N	TO 31
Awarded	7014	HSBP1008J20128	Tc2001025		*	*		Cost Plus Incentive	Y	2007-11-01	2010-01-31	Y	Modernization Task Order PROD
Awarded	7014	HSBP1010J00105	Tc2001025		*	*		Cost Plus Fixed Fee	N	2007-11-01	2010-04-01	Y	Modernization Task Order PROD.

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

*

3.

- a. Has an Acquisition Plan been developed? If yes, please answer the questions that follow *
- b. Does the Acquisition Plan reflect the requirements of FAR Subpart 7.1 *
- c. Was the Acquisition Plan approved in accordance with agency requirements *
- d. If "yes," enter the date of approval? *
- e. Is the acquisition plan consistent with your agency Strategic Sustainability Performance Plan? *
- f. Does the acquisition plan meet the requirements of EOs 13423 and 13514? *
- g. If an Acquisition Plan has not been developed, provide a brief explanation.

*

Part II: IT Capital Investments

Section A: General

1.
 - a. Confirm that the IT Program/Project manager has the following competencies: configuration management, data management, information management, information resources strategy and planning, information systems/network security, IT architecture, IT performance assessment, infrastructure design, systems integration, systems life cycle, technology awareness, and capital planning and investment control. yes
 - b. If not, confirm that the PM has a development plan to achieve competencies either by direct experience or education.

2. Describe the progress of evaluating cloud computing alternatives for service delivery to support this investment. ace/itds is undergoing a significant re-planning effort that will result in the program going back to the arb to receive approval. a new alternative analysis will be conducted this year which will factor in the availability of using cloud computing.

3. Provide the date of the most recent or planned Quality Assurance Plan 2007-09-30

4.
 - a. Provide the UPI of all other investments that have a significant dependency on the successful implementation of this investment.
 - b. If this investment is significantly dependent on the successful implementation of another investment(s), please provide the UPI(s).

5. An Alternatives Analysis must be conducted for all Major Investments with Planning and Acquisition (DME) activities and evaluate the costs and benefits of at least three alternatives and the status quo. The details of the analysis must be available to OMB upon request. Provide the date of the most recent or planned alternatives analysis for this investment. 2008-08-20

6. Risks must be actively managed throughout the lifecycle of the investment. The Risk Management Plan and risk register must be available to OMB upon request. Provide the date that the risk register was last updated. 2011-02-01

Section B: Cost and Schedule Performance

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
CSPO Program Management Capability-Include s Acquisition Planning, Schedule Management, EVM, and Integrated Baseline Reviews.	DME	*	\$347.7	\$285.7	2001-08-29	2001-08-29	2010-09-30	2010-09-30	99.00%	100.00%
International Trade Data System-ITDS supports PGAs contributing to the development of ACE. The ITDS program assists these agencies in identifying, documenting, and executing their plan to leverage ACE to improve business operations.	DME	*	\$123.4	\$92.0	2001-08-29	2001-08-29	2010-09-30	2010-09-30	99.00%	100.00%
ACE Support Team Program Management Capability-Perform comprehensive and consistent program and project management for the entire CBP Modernization	DME	*	\$212.3	\$171.0	2001-08-29	2001-08-29	2007-10-31	2007-10-31	100.00%	100.00%

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
effort.										
ACE Support Team Facilities and Infrastructure-Define requirements, plan, acquire, communicate, and manage all ACE Support Team operating facilities and infrastructure required to support and execute all work tasked under the Modernization Contract.	DME	*	\$52.9	\$45.1	2001-08-29	2001-08-29	2007-10-31	2007-10-31	100.00%	100.00%
ACE Support Team EA-Serve the strategic planning, EA, and engineering needs across new development efforts of the Modernization Program and the transition of legacy CBP systems into the CBP EA.	DME	*	\$149.4	\$137.6	2001-08-29	2001-08-29	2007-10-31	2007-10-31	100.00%	100.00%
Workforce Transformation-Develop communications and training activities that will prepare and equip the user for	DME	*	\$76.6	\$65.3	2001-08-29	2001-08-29	2007-10-31	2007-10-31	100.00%	100.00%

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
the new working environment as well as assess who will be affected and coordinate deployment of ACE releases to the field and trade.										
Commercial off-the-shelf Procurement-All hardware and software purchased by CBP to assist in the design and development of ACE.	DME	*	\$151.5	\$129.1	2001-08-29	2001-08-29	2007-10-31	2007-10-31	100.00%	100.00%
Releases 1 and 2-Release 1 provided the first infrastructure investment for the deployment platform for ACE and established security measures that are consistent across ACE. Release 2 laid the initial foundation for an account management structure.	DME	*	\$40.6	\$116.8	2002-02-18	2002-02-18	2003-10-17	2003-10-17	100.00%	100.00%
Releases 3 and 4-Release 3 provided a new	DME	*	\$126.4	\$210.8	2002-06-15	2002-06-15	2005-02-23	2005-04-14	100.00%	100.00%

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
CBP revenue capability allowing the importers and their designated brokers to obtain monthly statements and make periodic monthly payments of duties and fees. Release 4 provided an electronic truck manifest.										
Technology Prototypes-Evaluate new technologies or new techniques for supporting ACE Screening & Targeting (S&T) functionality. After the prototype has been evaluated, it will be assessed for inclusion into one of the S&T releases.	DME	*	\$32.8	\$27.3	2003-06-02	2003-06-02	2004-10-30	2004-10-30	100.00%	100.00%
Deployment-Assure the CBP sites and users are ready for deployment and deploy ACE functionality nationwide.	DME	*	\$5.0	\$5.0	2003-10-01	2005-02-26	2007-10-31	2007-10-31	100.00%	100.00%
O&M FY	SS	*	\$123.0	\$92.1	2003-08-01	2003-08-01	2004-09-30	2004-09-30	100.00%	100.00%

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
2004-The scope of this task is to provide O&M services for existing ACE Development, Test, and										
O&M FY 2005-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	\$48.5	\$86.7	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
O&M FY 2006-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	\$75.2	\$95.4	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
O&M FY 2007-The scope of this task is to provide O&M services for existing ACE Development, Test, and	SS	*	\$56.1	\$109.1	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Production/Production Support environments.										
O&M FY 2008-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	\$67.9	\$130.9	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
O&M FY 2009-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	\$75.0	\$122.0	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
O&M FY 2010-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	\$115.4	\$90.9	2009-10-01	2009-10-01	2010-09-30	2010-09-30	100.00%	70.00%
O&M FY 2011-The scope of this task is to provide O&M services for	SS	*	\$131.1	\$94.3	2010-10-01	2010-10-01	2011-09-30		75.00%	75.00%

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
existing ACE Development, Test, and										
O&M FY 2012-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	\$135.0		2011-10-01		2012-09-30		0.00%	0.00%
O&M FY 2013-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	*	*	2012-10-01	*	2013-09-30	*	*	*
O&M FY 2014-The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments.	SS	*	*	*	2013-10-01	*	2014-09-30	*	*	*
Selectivity	DME	*	\$43.1	\$53.8	2003-10-01	2003-10-13	2005-11-10	2006-04-07	100.00%	100.00%

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Release 1-Establishes long-term foundation for modernizing S&T.										
Selectivity Release 2-Establishes the BTA portal and extends the screening functionality on entry summary.	DME	*	\$32.1	\$32.1	2004-03-01	2004-03-17	2006-07-20	2006-10-26	100.00%	100.00%
Selectivity Release 3-Supports completion of the risk management circle. It provides the capability for initial risk identification, modeling, profiling, and mitigation design functionality.	DME	*	\$34.4	\$34.4	2004-10-01	2004-03-17	2007-02-28	2007-09-20	100.00%	100.00%
ATS Maintenance	DME	*	\$101.3	\$90.0	2007-03-01	2007-03-01	2010-09-30	2010-09-30	100.00%	100.00%
ACE Financial Functionality	DME	*	\$29.5	\$29.7	2008-10-01	2008-10-01	2009-07-15	2009-07-15	100.00%	100.00%
M1 - e-Manifest Rail and Sea	DME	*	\$163.6	\$134.2	2005-07-21	2005-07-21	2011-04-30		97.00%	97.00%
M2.1 - e-Manifest: Air and Conveyance Management Systems - Inception to CDR	DME	*	\$33.1	\$33.1	2006-10-05	2006-10-05	2009-05-29	2009-05-29	100.00%	100.00%
M2.1 -	DME	*	*	*	2015-08-01	*	2017-01-01	*	*	*

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
e-Manifest: Air and Conveyance Management Systems - CDR to ORR										
M2.2 - Full Multi-Modal Manifest - Inception to PDR	DME	*	\$22.1	\$22.1	2006-10-05	2005-10-05	2008-02-28	2008-02-28	100.00%	100.00%
M2.3 - Cargo Release	DME	*	\$156.7		2011-10-01		2012-12-01		0.00%	0.00%
A1 - ESAR: Master Data and Enhanced Accounts	DME	*	\$120.6	\$120.6	2004-11-03	2004-11-03	2007-09-09	2007-09-09	100.00%	100.00%
A2.1 - ESAR: M1 Reference Data	DME	*	\$15.8	\$15.8	2004-10-28	2004-10-28	2009-06-25	2009-06-25	100.00%	100.00%
A2.2 - ESAR: Initial Entry Summary Types	DME	*	\$71.2	\$71.2	2004-10-28	2004-10-28	2009-06-18	2009-06-18	100.00%	100.00%
A2.3 - ESAR: Remaining Entry Summary Types	DME	*	\$102.0	\$69.3	2004-10-28	2004-10-28	2010-10-01	2010-10-30	99.00%	99.00%
O&M FY 2015 - The scope of this task is to provide O&M services for existing ACE Development, Test, and Production/Production Support environments	SS	*	*	*	2014-10-01	*	2015-09-30	*	*	*
O&M FY 2016 - The scope of this task is to provide O&M services for existing ACE	SS	*	*	*	2015-10-01	*	2016-09-30	*	*	*

Table II.B.1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline:

Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Development, Test, and										
O&M FY 2017-FY 2025 to completion - The scope of this task is to provide O&M services for existing ACE Development, Tet, and Production/production Support environments.	SS	*	*	*	2016-10-01	*	2025-09-30	*	*	*
FY11 ATS Maintenance	DME	*	\$6.0	\$6.0	2010-10-01	2010-10-01	2011-09-30		75.00%	75.00%
FY11 CSPO Program Office Support	DME	*	\$8.2	\$4.8	2010-10-01	2010-10-01	2011-09-30		75.00%	75.00%
FY11 International Trade Data System (ITDS)	DME	*	\$16.0	\$0.0	2010-10-01	2010-10-01	2011-09-30		58.00%	10.00%

2. If the investment cost, schedule, or performance variances are not within 10 percent of the current baseline, provide a complete analysis of the reasons for the variances, the corrective actions to be taken, and the most likely estimate at completion.

3. For mixed lifecycle or operations and maintenance investments an Operational Analysis must be performed annually. Operational analysis may identify the need to redesign or modify an asset by identifying previously undetected faults in design, construction, or installation/integration, highlighting whether actual operation and maintenance costs vary significantly from budgeted costs, or documenting that the asset is failing to meet program requirements. The details of the analysis must be available to OMB upon request. Insert the date of the most recent or planned operational analysis. 2007-09-30

4. Did the Operational analysis cover all 4 areas of analysis: Customer Results, Strategic and Business Results, Financial Performance, and Innovation? yes

Section C: Financial Management Systems

Table II.C.1: Financial Management Systems			
System(s) Name	System acronym	Type of Financial System	BY Funding
*	*	*	*

Section D: Multi-Agency Collaboration Oversight (For Multi-Agency Collaborations only)

Table II.D.1. Customer Table:	
Customer Agency	Joint exhibit approval date
NONE	

Table II.D.2. Shared Service Providers		
Shared Service Provider (Agency)	Shared Service Asset Title	Shared Service Provider Exhibit 53 UPI (BY 2011)
*	*	*

Table II.D.3. For IT Investments, Partner Funding Strategies (\$millions):							
Partner Agency	Partner exhibit 53 UPI (BY 2012)	CY Monetary Contribution	CY “In-Kind” Contribution	CY Fee-for-Service	BY Monetary Contribution	BY “In-Kind” Contribution	BY Fee-for-Service
NONE							

Table II.D.4. Legacy Systems Being Replaced		
Name of the Legacy Investment of Systems	Current UPI	Date of the System Retirement
*	*	*

Section E: Performance Information

Table I.E.1a. Performance Metric Attributes

Measurement Area (For IT Assets)	Measurement Grouping (For IT Assets)	Measurement Indicator	Reporting Frequency	Unit of Measure	Performance Measure Direction	Baseline	Year Baseline Established for this measure (Origination Date)
Customer Results	New Customers and Market Penetration	Number of ACE trade accounts	annual	Number of Accounts	Increase	FY 2007: 5,000	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2007	FY 2007: Increase by 4,000 accounts to achieve a total of 9,000 ACE Trade Accounts	FY 2007: 11,950	Met	2010-09-17
Processes and Activities	Productivity	Number of in-bond discrepancies	annual	Number if Discrepancies	Decrease	TBD	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2011	TBD	TBD		2010-09-17
			2012	TBD	TBD		2010-09-17
			2013	TBD	TBD		2010-09-17
			2014	TBD	TBD		2010-09-17
			2015	TBD	TBD		2010-09-17
Processes and Activities	Productivity	Number of security-focused intensives designated for exam	annual	Number of Exams	Increase	FY 2006: 2,215,088	2005-10-01

			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2006	FY 2006: Increase by 11,075 to achieve a total of 2,226,163 security focused intensives designated for exam	FY 2006: 2,420,348	Met	2010-09-17
			2007	FY 2007: Increase by 11,131 to achieve a total of 2,237,294 security focused intensives designated for exam	FY 2007: 2,268,219	Met	2010-09-17
Mission and Business Results	Border and Transportation Security	Percent of cargo risk mitigated	annual	Percent Mitigated	Increase	FY 2006: 7.8%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2006	FY 2006: Increase by .5 % to achieve a total of 8.3% of cargo risk mitigated	FY 2006: 9.5% (Supports the Business Reference Model Line of Business; Homeland Security; Border and Transportation Security)	Met	2010-09-17
			2007	FY 2007: Increase by .5 % to achieve a total of 8.8% of cargo risk mitigated	FY 2007: 20.8%	Met	2010-09-17
Customer Results	Customer Impact or Burden	Percent of cargo shipments released without intervention	annual	Percent Released	Increase	FY 2006: 93.3%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2006	FY 2006: Increase by .5% to achieve a total of 93.8% of cargo shipments released without intervention	FY 2006: 94.2%	Met	2010-09-17
			2007	FY 2007: Increase by .5% to achieve a total of 94.3% of cargo shipments released	FY 2007: 94.7%	Met	2010-09-17

				without intervention			
Customer Results	New Customers and Market Penetration	Percent of CBP population using ACE to manage trade information	annual	Percent of CBP Population	Increase	FY 2007: 18.0%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2007	FY 2007: Increase by 12% to achieve a total of 30.0% of CBP population using ACE to manage trade information	FY 2007: 29.6%	Not Met	2010-09-17
			2009	FY 2009: Increase by 23% to achieve a total of 63.0% of CBP population using ACE to manage trade information	FY2009: 40%	Not Met	2010-09-17
			2010	FY2010: Achieve 42% of CBP with Access to ACE	FY2010: 67%	Met	2011-02-25
			2011	TBD	TBD		2010-09-17
			2012	TBD	TBD		2010-09-17
			2013	TBD	TBD		2010-09-17
			2014	TBD	TBD		2010-09-17
			2015	TBD	TBD		2010-09-17
Customer Results	Customer Impact or Burden	Percent of entry summaries for which no further trade activity is required (as measured by entry summary bypass)	annual	Percent of Entry Summaries	Increase	FY 2009: 93.0%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated

			2009	FY 2009: Increase by 1% to achieve a total of 94.0% of entry summaries for which no further trade activity is required	FY2009:94.8	Met	2010-09-17
Mission and Business Results	Border and Transportation Security	Percent of system-generated cargo security risk mitigated	annual	Percent Mitigated	Increase	FY 2008: 55.7%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2008	50.0%	FY 2008: 60.2%	Met	2010-09-17
			2009	FY 2009: Achieve 50.5% mitigation of system generated cargo security risk	FY2009: 54.90	Met	2010-09-17
			2010	FY 2010: Increase by .5% to achieve 57.7% mitigation of system generated cargo security risk	FY2010: 71.91%	Met	2011-02-25
Processes and Activities	Productivity	Percent of system-generated high risk cargo security targets held	annual	Percent of Cargo Held	Increase	FY 2008: 65.7%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2008	60 %	FY 2008: 64.1%	Met	2010-09-17
Mission and Business Results	Border and Transportation Security	Percent of system-generated high risk cargo security targets held	annual	Percent of Cargo Held	Increase	FY 2009: 60.0%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated

Processes and Activities	Productivity	Percent of total duties and fees paid by Periodic Monthly Statement					
			2009	FY 2009: Achieve 60.5% of system-generated high risk cargo security targets	FY2009: 62.4	Met	2010-09-17
			annual	Percent of total fees and duties paid	Increase	FY 2006: 11.0%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2006	FY 2006: Increase by 19% to achieve 30.0% of total duties and fees paid by Periodic Monthly Statement	FY 2006: 30.0% (Supports the PMA Financial Performance Initiative)	Met	2010-09-17
			2007	FY 2007: Increase by 10% to achieve 40.0% of total duties paid by Periodic Monthly Statement	FY 2007: 42.0% (Supports the PMA Financial Performance Initiative)	Met	2010-09-17
			2008	FY 2008: Increase by 10% to achieve 50.0% of total duties paid by Periodic Monthly Statement	FY 2008: 46% (Supports the PMA Financial Performance Initiative)	Not Met	2010-09-17
			2009	FY2009: Increase by 4% to achieve 50% of total duties paid by Periodic Monthly Statement	FY2009: 50%	Met	2010-09-17
			2010	Fy2010: Increase by 6% to achieve 52% of total duties paid by Periodic Monthly Statement	FY2010: 53%	Met	2011-02-25
			2011	FY2011: Increase by 5% to achieve 65%	TBD		2010-09-17
			2012	FY2012: Increase by 5% to achieve 70%	TBD		2010-09-17

			2013	FY2013: Increase by 5% to achieve 75%	TBD		2010-09-17
			2014	FY2014: Increase by 5% to achieve 80%	TBD		2010-09-17
			2015	FY2015: Increase by 5% to achieve 85%	TBD		2010-09-17
			annual	Percent Reduced	Increase	FY2010: 40%	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2010	FY2010: Achieve a 70% reduction in paperwork	FY2010: 70%	Met	2011-02-25
			2011	FY2011: Increase by 2 % to reach 72% Reduction in Paperwork for the Trade	TBD		2010-09-17
			2012	FY2012: Increase by 3 to reach 75%	TBD		2010-09-17
			2013	TBD	TBD		2010-09-17
			2014	TBD	TBD		2010-09-17
			2015	TBD	TBD		2010-09-17
			annual	Percent Reduction in Time	Decrease	FY 2006: Approx. 1.75 minutes (national average)	2005-10-01
Processes and Activities	Cycle Time	Percent reduction in time to process in primary (truck)	Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2006	FY 2006: Reduce Cycle Time by 12.0% (1.54 minutes national average)	FY 2006: 17.2% -- or 1.45 minutes (national average processing time at primary)	Met	2010-09-17

			2007	FY 2007: Reduce Cycle Time by 12.0% (1.28 minutes national average)	FY 2007: 36.0%	Met	2010-09-17
			2008	FY 2008: Reduce time to process in primary by 6.0% (1.21 minutes national average)	FY 2008: 34%	Met	2010-09-17
Technology	Data Standardization or Tagging	Total number of linked electronic sources from CBP and other Government agencies for targeting information	annual	Number of Linked Sources	Increase	FY 2006: 3	2005-10-01
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2006	FY 2006: Increase by 1 to achieve a total of 4 linked electronic sources from CBP and other government agencies for targeting information	FY 2006: 9 (Supports the President's Management Agenda (PMA) E-Gov Initiative)	Met	2010-09-17
			2007	FY 2007: Increase by 7 to achieve a total of 16 linked electronic sources from CBP and other Government agencies for targeting information	FY 2007: 16	Met	2010-09-17
			2008	FY 2008: Increase by 3 to achieve a total of 19 linked electronic sources from CBP and other Government agencies for targeting	FY 2008: 19	Met	2010-09-17
			2009	FY 2009: Increase by 3 to achieve a total of 22 linked electronic sources from CBP and other Government agencies for targeting information	FY2009:22	Met	2010-09-17
			2010	FY 2010: Increase by 2 to achieve a total of 24 linked electronic sources from CBP and other	FY2010: 25 Linked Sources	Met	2011-02-25

	Government agencies for targeting information			
2011	FY 2011: Increase by 2 to achieve a total of 26 linked electronic sources from CBP and other Government agencies for targeting information	TBD		2010-09-17
2012	FY 2012: Increase by 1 to achieve a total of 27 linked electronic sources from CBP or other Government agencies for targeting information	TBD		2010-09-17
2013	FY 2013: Increase by 1 to achieve a total of 28 linked electronic sources from CBP and other Government agencies for targeting information	TBD		2010-09-17
2014	FY 2014: Increase by 1 to achieve a total of 29 linked electronic sources from CBP and other Government agencies for targeting information	TBD		2010-09-17
2015	FY 2015: Increase by 1 to achieve a total of 30 linked electronic sources from CBP and other Government agencies for targeting information	TBD		2010-09-17

* - Indicates data is redacted.